

Whittington Health Trust Board

23 October 2013

<b>Title:</b>	<b>Chief Executive's Report to the Board</b>						
<b>Agenda item:</b>	<b>13/134</b>		<b>Paper</b>			<b>2</b>	
<b>Action requested:</b>	<b><i>For discussion</i></b>						
<b>Executive Summary:</b>	<p>The report updates the Board with local, regional and national policy changes that will affect the organisation and key issues facing the Trust.</p> <p>Headlines for October:</p> <ol style="list-style-type: none"> <li>1. Introduction</li> <li>2. Finance</li> <li>3. Strategy</li> <li>4. Journey to FT</li> <li>5. Safeguarding</li> </ol>						
<b>Summary of recommendations:</b>	The Board is recommended to discuss the report.						
<b>Fit with WH strategy:</b>	This report provides an update on key issues that could affect the achievement of WH strategy.						
<b>Reference to related / other documents:</b>							
<b>Date paper completed:</b>	14 October 2013						
<b>Author name and title:</b>	<b>Dr Yi Mien Koh</b>		<b>Director name and title:</b>		<b>Dr Yi Mien Koh</b>		
	<b>Chief Executive</b>				<b>Chief Executive</b>		
<b>Date paper seen by EC</b>	<b>13/7/13</b>	<b>Equality Impact Assessment complete?</b>	<b>n/a</b>	<b>Risk assessment undertaken?</b>	<b>n/a</b>	<b>Legal advice received?</b>	<b>No</b>



# Chief Executive's Report to the Board

23 October 2013

## 1. Introduction

The purpose of this report is to update the Board on local, regional and national policy changes that will affect the organisation and set out the key issues facing the Trust.

## 2. Finance

The month six position shows a year to date (YTD) deficit of £136k. This is an improvement of last month's deficit of £417k. However due to delivery of waiting time initiatives and slippage of the cost improvement programme (CIP) programme, the organisation must focus on further cost reduction initiatives to achieve a year end position of break even.

## 3. Strategy

On 14 October, NHS England London Region published '[London – A Call to Action](#)'. The document aims to stimulate a public debate about the difficult and sometimes unique challenges that face the health and care sector in London. It builds on NHS England's national 'Call to Action' document published in July, which set out a compelling case that the NHS must transform in order to continue to deliver the best care to those who need it.

The London Call to Action describes how the NHS is facing a number of significant challenges; an ageing population, increasing prevalence of long term conditions, lifestyle choices that lead to increases in conditions such as obesity or cancer, and rising healthcare costs. It also describes how the majority of NHS resources are organised around hospitals rather than keeping people well and preventing them from needing hospital care. This combined with the assumption that the NHS budget will remain flat in real terms, presents healthcare leaders with an unprecedented challenge to improve clinical quality, experience and outcomes, whilst delivering a financially sustainable health system. Only bold and transformative change to how services are delivered will enable the NHS in London to continue providing a high quality yet free at the point of use health service.

The objectives of London Call to Action are to:

- Build public awareness of the challenges we face as commissioners and leaders of health and care;
- Generate a debate with the public, staff and stakeholders about how the NHS could meet these challenges, the priorities and the choices we wish to make;

- Gather feedback and insights to inform future strategies and commissioning plans (for CCGs and for direct commissioning);
- Support the creation of public legitimacy for future commissioning decisions;
- Create a platform for future transformational change; and include these transformational change plans within a five-year strategic plan, submitted as part of the planning round for 14/15.

Local engagement with stakeholders is planned throughout the autumn, led by clinical commissioning groups (CCGs). Engagement will be a mix of local events and online feedback with additional conversations with key stakeholders. Whittington Health will be engaging with our local CCGs in the next few months as part of this process to achieve alignment between our organisational strategies.

#### **4. Journey to FT**

On 1 October, Monitor, the sector regulator for health services in England, updated its guide "Applying for NHS foundation status - Guide for Applicants" (April 2013) (referred to as "the guide"). Updates have been made to take account of the introduction of Monitor's Risk Assessment Framework for providers of NHS funded services, which replaces the Compliance Framework previously used to regulate NHS foundation trusts (FTs) upon authorisation.

Monitor's Board had recently considered the impact of the Care Quality Commission's (CQC) new inspection regime on the assessment process for aspirant FTs. In light of the CQC's current work to design and pilot a new inspection regime, Monitor has decided not to finalise any assessment decisions until they have updated assurance from the CQC through their new inspection regime.

Monitor is also working with CQC and the NHS Trust Development Authority (NHS TDA) to streamline the assessment process for applicant trusts.

Monitor plans to produce a further update to the guide to reflect the changes to the authorisation criteria once the CQC consultation on their new inspection regime and Monitor's work with the CQC and NHS TDA to streamline the assessment process have concluded.

In light of the on-going work for the rest of this year the executives will focus their efforts on achieving operational excellence and implementing the organisational strategy to build a sustainable organisation going forward.

#### **5. Safeguarding**

The Serious Case Review (SCR) into the abuse of a young boy in Haringey known as 'Child T' in 2010 and 2011 was published by Haringey Local Safeguarding Children Board on 10th October. The chair of the LSCB said this should have been prevented and there was an overall weakness in

follow up collaborative investigation and follow up across agencies. Whittington Health is mentioned in the review as the Trust took over responsibility for the health visiting service in June 2011. Since then, the Trust has introduced a wide-ranging programme of improvements.

**Dr Yi Mien Koh**

**14 October 2013**