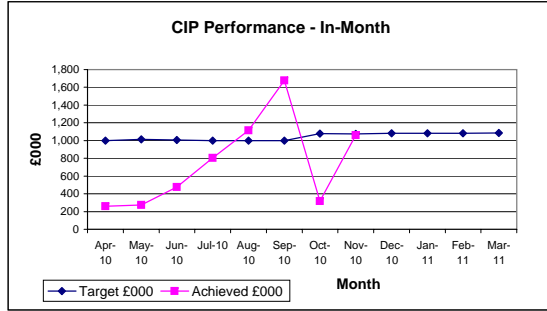


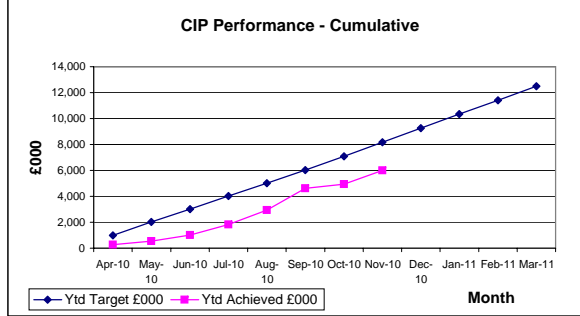
Appendix 1: Finance Charts detailing information included in dashboard

	Monthly Performance	Year To Date Performance	Full Year Forecast Performance - after recovery plans																																																								
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Overall Income & Expenditure	<p>An in-month I&amp;E surplus of £513k against a planned surplus of £192k giving a positive variance of £321k in the month.</p> <p>Within this, income is £175k above plan and pay &amp; non-pay expenditure which show a £181k positive variance in month.</p>	<p>Cumulative I&amp;E performance for the year is a surplus of £993k against a planned deficit of £292k, giving a favourable variance of £1,285k.</p> <p>Within this, income is £1,867k above plan and expenditure is £773k below plan.</p>	<p>The plan is a £463k deficit for 2010/11 before impairments and before removing the impact of IFRS on PFI, both of which do not count for break-even duty purposes. The Trust is forecasting achievement of this plan.</p>																																																								
Performance against Trust NHS Income Plan - 1 month lag	<p>NHS clinical income is £403k above the Trust's planned level.</p>	<p>Cumulative performance against the Trust's internal NHS clinical income plan is a favourable variance of £236k to the end of October.</p>																																																									

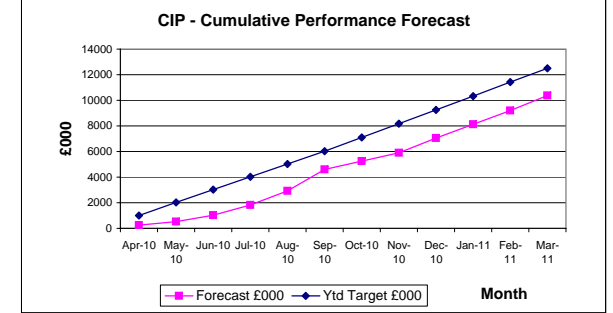
**Cost Improvement Plan**



In month recognition of £300k previous months additional activity has been included in the CIP this month



The above graph demonstrates that the level of CIP achievement continues to be below target as the year progresses.



The forecast shortfall on CIP has improved from £3,895k last month to a shortfall of £2,122k this month.

**Cash position against plan**

**In-Month position for Month 8 (October 2010)**

The Trust had a balance of £5,142k at the end of November & is forecasting a cash balance of £1,188 at year-end

