The Whittington Hospital NHS NHS Trust

ITEM: 09/076 Doc: 05

Meeting:	Trust Board					
Date:	20 <sup>th</sup> May 2009					
Title:	Care Quality Commission National Inpatient Survey 2008 results					
Executive Summary:	<ul> <li>The results of the Whittington's 2008 Inpatient survey have been released by the Care Quality Commission (CQC) which form part of the CQC's assessment of the Trust's performance. The national benchmark report is attached. The report was published on 13<sup>th</sup> May. It is the first year that the Care Quality Commission (CQC) has published the results and the presentation of results is available <ul> <li>by Trust report</li> <li>by grouping into the best and worst Trusts</li> <li>by website and comparison of scores with the expected range for the Trust, compared with other Trusts</li> </ul> </li> </ul>					
	The response rate in 2008 was 38% (307 responses) versus 43% in 2007 (341 responses). The patients surveyed were inpatients at the Whittington between July and September last year.					
	The Trust has improved its performance compared to the survey in 2007. Out of 62 questions there has been an improvement in 46 of the questions.					
	In the presentation of the data by the CQC the Whittington does not feature in either the list of best or worst Trusts.					
	This year the Trust featured in 16 areas as one of the 20% best performing acute trusts, compared with only 3 in 2007.					
	<ul> <li>The Trust was in the best performing 20% of trusts for:-</li> <li>How much information about your condition did you get in ED?</li> <li>Were you offered a choice of hospital for first hospital appointment?</li> <li>Were you given a choice of admission dates?</li> <li>Were you ever bothered by noise at night from hospital staff?</li> <li>As far as you know, did doctors wash or clean their hands between touching patients?</li> </ul>					
	<ul> <li>In your opinion, were there enough nurses on duty to care for you in hospital?</li> <li>Did your family or someone close to you have enough opportunity to talk to a doctor?</li> </ul>					
	<ul> <li>Were you given enough privacy when discussing your treatment or condition?</li> <li>Did a member of staff explain the risks and benefits of the operation or</li> </ul>					
	<ul> <li>procedure?</li> <li>Did a member of staff answer your questions about the operation or procedure?</li> </ul>					
	<ul> <li>Were you told how you could expect to feel after you had the operation or procedure?</li> <li>Did hospital staff explain the purpose of the medicines you were to take</li> </ul>					



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	home?
	<ul> <li>Were you told how to take your medication in a way you could understand?</li> </ul>
	<ul> <li>Were you given clear written information about your medicines?</li> </ul>
	<ul> <li>Did hospital staff give your family or someone close to you all the information they needed?</li> </ul>
	<ul> <li>Did you receive copies of letters sent between hospital doctors and your family doctor?</li> </ul>
	Trust was in the worst performing 20% of trusts for 9 areas versus 21 areas 007; these were:-
	<ul> <li>How did you feel about the length of time you were on the waiting list</li> </ul>
	<ul> <li>How clean were the toilets and bathrooms that you used in hospital?</li> </ul>
	<ul> <li>Did you feel threatened during your stay in hospital by other patients and visitors?</li> </ul>
	<ul> <li>Did doctors talk in front of you as if you weren't there?</li> </ul>
	<ul> <li>Did you have confidence and trust in the nurses treating you?</li> </ul>
	<ul> <li>Did nurses talk in front of you as if you weren't there?</li> </ul>
	<ul> <li>Did hospital staff tell you who to contact if you were worried about your condition?</li> </ul>
	<ul> <li>Did you see posters or leaflets explaining how to complain about the care you received?</li> </ul>
	• Did you want to complain about the care you received in hospital?
The	next steps include
	<ul> <li>disseminating the results across the Trust</li> </ul>
	<ul> <li>building improvement plans into our customer focused marketing strategy</li> </ul>
	- building improvement plans into the Productive Ward programme

Action:	To discuss and agree next steps
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ReportSiobhan Harrington – Director of Primary Carefrom:

Sponsor:	David Sloman – Chief Executive Officer

#### Care Quality Commission National Inpatient Survey 2008 results

The results of the Whittington's 2008 Inpatient survey have been released by the Care Quality Commission (CQC) which form part of the CQC's assessment of the Trust's performance. The national benchmark report is attached. The report was published on 13<sup>th</sup> May. It is the 1<sup>st</sup> year that the Care Quality Commission (CQC) has published the results and the presentation of results is available

- by Trust report
- by grouping into the best and worst Trusts
- by website and comparison of scores with the expected range for the Trust, compared with other Trusts

#### The Trust Inpatient survey report

The response rate in 2008 was 38% (307 responses) versus 43% in 2007 (341 responses). The patients surveyed were inpatients at the Whittington between July and September last year.

The Trust has improved it's performance compared to the survey in 2007. Out of 62 questions there has been some improvement in 53 of the questions.

This year the Trust featured in 16 areas as one of the 20% best performing acute trusts, compared with only 3 in 2007.

The Trust was in the best performing 20% of trusts for:-

- How much information about your condition did you get in ED?
- Were you offered a choice of hospital for 1<sup>st</sup> hospital appointment?
- Were you given a choice of admission dates?
- Were you ever bothered by noise at night from hospital staff?
- As far as you know, did doctors wash or clean their hands between touching patients?
- In your opinion, were there enough nurses on duty to care for you in hospital?
- Did your family or someone close to you have enough opportunity to talk to a doctor?
- Were you given enough privacy when discussing your treatment or condition?
- Did a member of staff explain the risks and benefits of the operation or procedure?
- Did a member of staff answer your questions about the operation or procedure?
- Were you told how you could expect to feel after you had the operation or procedure?
- Did hospital staff explain the purpose of the medicines you were to take home?
- Were you told how to take your medication in a way you could understand?
- Were you given clear written information about your medicines?
- Did hospital staff give your family or someone close to you all the information they needed?
- Did you receive copies of letters sent between hospital doctors and your family doctor?

The Trust was in the worst performing 20% of trusts for 9 areas versus 21 areas in 2007; these were:-

• How did you feel about the length of time you were on the waiting list?

- How clean were the toilets and bathrooms that you used in hospital?
- Did you feel threatened during your stay in hospital by other patients and visitors?
- Did doctors talk in front of you as if you weren't there?
- Did you have confidence and trust in the nurses treating you?
- Did nurses talk in front of you as if you weren't there?
- Did hospital staff tell you who to contact if you were worried about your condition?
- Did you see posters or leaflets explaining how to complain about the care you received?
- Did you want to complain about the care you received in hospital?

Since the time of this survey the Board are asked to note that our action plan with regard to the 2007 survey includes actions that have now been completed but may not have been completed in time to impact on these results. Key actions in the last year include

- improvements in waiting times with regard to implementing 18 weeks
- a major priority being cleanliness across the Trust
- the delivery of communication skills training for medical consultants with regard to teaching their juniors
- work with pharmacists on the wards to improve information for patients
- the development and delivery of the Productive ward initiative which frees up nursing time
- Posters and leaflets developed regarding how to make a complaint

#### CQC benchmarking

In the presentation of the data by the CQC the Whittington does not feature in either the list of best or worst Trusts, in terms of the grouping of questions (attached).

The naming of trusts better and worse than average is then listed by each individual question. Of the 62 questions the Whittington is named in

Q6 When you were referred to see a specialist, were you offered a choice of hospital for your first hospital appointment? **Trust better than average** 

Q24 Did you feel threatened during your stay in hospital by other patients or visitors? **Trust worse than average** 

Q34 Did you have confidence and trust in the nurses treating you?

#### Trust worse than average

Q35 Did nurses talk in front of you as if you weren't there? Trust worse than average

Q41 If your family or someone else close to you wanted to talk to a doctor, did they have enough opportunity to do so? **Trust better than average** 

Q63 Were you told how to take your medication in a way you could understand? **Trust better than average** 

Q64 Were you given clear written or printed information about your medicine? **Trust better than average** 

These results are only recently published and need to be considered in the light of our customer-focused marketing strategy. As we introduce electronic real-time patient experience feedback at the end of May across the Trust there is a real opportunity to disseminate these results as well as relaunching the results from surveys internally to date so that we can have a real patient focused drive on improvement through June and July that will improve the patient experience and our in-patient survey results for next year.

The Board are also asked to note that there was improvement in the areas identified by the PCT within the quality indicators of the contract last year.

Indicator	2004	2005	2006	2007	2008
Overall, how did you rate the care you received?	71	74	74	73	77
Did you feel you were treated with respect and dignity while you were in hospital?	85	86	85	84	87
Were you involved as much as you wanted to be in decisions about your care and treatment?	66	70	66	64	69
How clean was the hospital room or ward you were in?	76	78	77	80	83

The CQC have sent through a schedule of the plans for patient surveys in 2009/10. There will 2 national patient surveys for acute trusts, a survey of outpatients in the summer and the inpatient survey in the autumn.

The next steps include

- disseminating the results across the Trust
- building improvement plans into our customer focused marketing strategy
- building improvement plans into the Productive Ward programme

#### 2008 Inpatient survey

#### **Best and Worst trusts**

Survey results for each trust, for each survey question and section, will be available on the CQC website under the organisation search.

On the 'Summary' page, scores out of 10 are presented for each question and section (group of questions). These are shown alongside a statement of 'better', 'about the same' or 'worse', to identify which trusts we can confidently say are better or worse than average.

The analysis that is applied takes into account important details such as the reliability of the data from each trust. This means that a lay audience does not need to interpret the statistical details at first glance, as this interpretation has been carried out for them. They can still choose to view the more detailed information on the website if interested (under the 'Charts' tab).

The scores are the same as those contained in trust benchmark reports, just analysed and presented in a slightly different way. Because the analysis is different, though, the categories included in the two sets of reports are not the same. As such you may find that a trust appears in a 'different' grouping/ category to that shown in the trust's benchmark report: a trust may appear in the top 20<sup>th</sup> percentile in the benchmark reports but be categorised as 'the same' on the dashboard. This is because different thresholds are used for the different purposes. More information on why this is the case is available from CQC.

#### Interpreting the data

The following are the key points to bear in mind when reviewing the survey results, in order for responsible and fair reporting of how well trusts have performed.

#### **Comparing trusts**

It is extremely important that any comparisons across the results from different trusts are made appropriately, in the best way, and that suit the data you are looking at.

Hence, we have listed the 'best' and 'worst' trusts here, because this is the key information - all we can say is that these trusts are 'significantly worse' or 'significantly better' than average.

We cannot say much more about the score itself, because it is taken from a sample of patients rather than from *all* patients at each trust. If we had asked a different sample of patients, we would find that the score for a particular question for a trust would be slightly different from the one we've found with this survey<sup>1</sup>. For this reason we are

<sup>&</sup>lt;sup>1</sup> The confidence interval in the benchmark report shows the range within which we can be confident that the 'true' score would fall if all patients were surveyed.

strongly advising against focusing on the scores when looking across the results from different trusts.

For example, we cannot say that a trust that has a score of 4.5 (Trust A) is any better than a trust with a score of 4.3 (Trust B). If the survey was carried out on a different sample of patients in each of the two trusts we cannot say that the scores will fall in the same order as before. It could be that if another survey was carried out, Trust B might score higher than Trust A. To say, therefore, that Trust A is 'worse than' Trust B, based on the results from this particular survey, is an unfair and inaccurate statement.

By contrast, the categories presented are more robust as they have been analysed to take into account the reliability of data. If a trust is categorised as 'worse' than average then we can be confident that it would continue to appear worse than average if the survey was repeated with a different sample.

#### Aggregating across sections

Although it might also be tempting to count up the number of times a trust appears in the 'better' or 'worse' category, this will be misleading.

Firstly, all of the comparisons in the data are relative: we have compared trusts against each other, not against absolute thresholds. The ranges of performance on different questions varies and this an influence on how much a trust needs to differ from the average by to be considered 'better' or 'worse' than that average. Thus, the categories are effectively *ordinal* data – we known the 'better' is better than 'same', which is in turn better than 'worse': but we do not know *how much better* one category is from another on different questions. This makes it impossible to meaningfully summate categories.

Furthermore, the questions included here are not all equally important. If you add these up, you are effectively saying that each question is as important as each other. But some topics have very few questions included in the questionnaire, whilst others are addressed by several questions asking about various aspects of that topic. This is mainly done to help the design of the questionnaire. Simply adding all of the categories up ('better'/'worse') takes no account of which of important areas they are better or worse in, and can't make any meaningful comparisons across trusts.

If you need any more information or assistance in interpreting this document, please contact CQC.

#### SECTIONS

#### Section 1 - Emergency treatment

### Section 1 - Trusts worse than average

Number of trusts: 18 Barking, Havering and Redbridge Hospitals NHS Trust Barnet and Chase Farm Hospitals NHS Trust Calderdale and Huddersfield NHS Foundation Trust Colchester Hospital University NHS Foundation Trust Dartford and Gravesham NHS Trust Dudley Group of Hospitals NHS Trust East and North Hertfordshire NHS Trust Mayday Healthcare NHS Trust Medway NHS Trust Mid Essex Hospital Services NHS Trust Mid Staffordshire Foundation Trust Newham University Hospital NHS Trust Norfolk and Norwich University Hospitals NHS Foundation Trust Queen Elizabeth Hospital NHS Trust **Royal Free Hampstead NHS Trust** St Helens and Knowsley Hospitals NHS Trust The Princess Alexandra Hospital NHS Trust The Royal Wolverhampton Hospitals NHS Trust

### Section 1 - Trusts better than average Number of trusts: 15

Airedale NHS Trust Christie Hospital NHS Foundation Trust City Hospitals Sunderland NHS Foundation Trust Clatterbridge Centre for Oncology NHS Foundation Trust County Durham and Darlington NHS Foundation Trust Gateshead Health NHS Foundation Trust Liverpool Heart & Chest Hospital NHS Trust North Cumbria University Hospitals NHS Trust North Tees and Hartlepool NHS Foundation Trust Papworth Hospital NHS Foundation Trust Queen Victoria Hospital NHS Foundation Trust Royal Brompton and Harefield NHS Trust Royal Orthopaedic Hospital NHS Foundation Trust Salisbury NHS Foundation Trust The Royal Marsden NHS Foundation Trust

#### Section 2 - Waiting lists and planned admissions

#### Section 2 - Trusts worse than average Number of trusts: 13

Bradford Teaching Hospitals NHS Foundation Trust

Hereford Hospitals NHS Trust Hull and East Yorkshire Hospitals NHS Trust Ipswich Hospital NHS Trust Leeds Teaching Hospitals NHS Trust Maidstone and Tunbridge Wells NHS Trust North Bristol NHS Trust Queen Elizabeth Hospital NHS Trust Royal National Orthopaedic Hospital NHS Trust Scarborough and North East Yorkshire Healthcare NHS Trust Shrewsbury and Telford Hospital NHS Trust University Hospitals Bristol NHS Foundation Trust Walton Centre for Neurology and Neurosurgery NHS Trust

## Section 2 - Trusts better than average Number of trusts: 19

Barnsley Hospital NHS Foundation Trust Birmingham Women's Foundation Trust Burton Hospitals NHS Trust Chelsea and Westminster Hospital NHS Foundation Trust Chesterfield Royal Hospital NHS Foundation Trust Doncaster and Bassetlaw Hospitals NHS Foundation Trust East Cheshire NHS Trust Gateshead Health NHS Foundation Trust Harrogate and District NHS Foundation Trust Heart Of England NHS Foundation Trust Liverpool Womens Hospital NHS Foundation Trust Northumbria Healthcare NHS Foundation Trust Poole Hospital NHS Foundation Trust Queen Victoria Hospital NHS Foundation Trust Royal National Hospital for Rheumatic Diseases NHS Foundation Trust The Rotherham NHS Foundation Trust The Royal Marsden NHS Foundation Trust University Hospitals of Morecambe Bay NHS Trust Yeovil District Hospital NHS Foundation Trust

#### Section 3 - Waiting to get a bed on a ward

#### Section 3 - Trusts worse than average

Number of trusts: 15 Calderdale and Huddersfield NHS Foundation Trust Ealing Hospital NHS Trust East and North Hertfordshire NHS Trust East Lancashire Hospitals NHS Trust Heart Of England NHS Foundation Trust Mayday Healthcare NHS Trust Medway NHS Trust Newham University Hospital NHS Trust North Middlesex University Hospital NHS Trust Plymouth Hospitals NHS Trust Queen Elizabeth Hospital NHS Trust Royal Bolton Hospital NHS Foundation Trust Royal Free Hampstead NHS Trust The Royal Wolverhampton Hospitals NHS Trust Walsall Hospitals NHS Trust

# Section 3 - Trusts better than average Number of trusts: 19

Airedale NHS Trust **Birmingham Women's Foundation Trust** Chesterfield Royal Hospital NHS Foundation Trust **Christie Hospital NHS Foundation Trust** Clatterbridge Centre for Oncology NHS Foundation Trust Liverpool Heart & Chest Hospital NHS Trust Liverpool Womens Hospital NHS Foundation Trust North Cumbria University Hospitals NHS Trust Nuffield Orthopaedic Centre NHS Trust Papworth Hospital NHS Foundation Trust Queen Victoria Hospital NHS Foundation Trust Robert Jones and Agnes Hunt Orthopaedic and District Hospital NHS Trust Royal Brompton and Harefield NHS Trust Royal National Hospital for Rheumatic Diseases NHS Foundation Trust Royal National Orthopaedic Hospital NHS Trust Royal Orthopaedic Hospital NHS Foundation Trust Salisbury NHS Foundation Trust The Royal Marsden NHS Foundation Trust Walton Centre for Neurology and Neurosurgery NHS Trust

#### Section 4 - The hospital and ward

# Section 4 - Trusts worse than average Number of trusts: 19

Ashford and St Peter's Hospitals NHS Trust Barts and The London NHS Trust Colchester Hospital University NHS Foundation Trust East and North Hertfordshire NHS Trust East Sussex Hospitals NHS Trust Homerton University Hospital NHS Foundation Trust Maidstone and Tunbridge Wells NHS Trust Medway NHS Trust Norfolk and Norwich University Hospitals NHS Foundation Trust North Middlesex University Hospital NHS Trust North West London Hospitals NHS Trust Northampton General Hospital NHS Trust Plymouth Hospitals NHS Trust Queen Elizabeth Hospital NHS Trust University Hospital Birmingham NHS Foundation Trust Walsall Hospitals NHS Trust West Middlesex University Hospital NHS Trust Whipps Cross University Hospital NHS Trust

Worthing and Southlands Hospitals NHS Trust

#### Section 4 - Trusts better than average

Number of trusts: 17 Airedale NHS Trust Christie Hospital NHS Foundation Trust Clatterbridge Centre for Oncology NHS Foundation Trust **Derby Hospitals NHS Foundation Trust** Gateshead Health NHS Foundation Trust Harrogate and District NHS Foundation Trust Liverpool Heart & Chest Hospital NHS Trust Nuffield Orthopaedic Centre NHS Trust Papworth Hospital NHS Foundation Trust Queen Victoria Hospital NHS Foundation Trust Robert Jones and Agnes Hunt Orthopaedic and District Hospital NHS Trust Royal Brompton and Harefield NHS Trust Royal National Hospital for Rheumatic Diseases NHS Foundation Trust Royal Orthopaedic Hospital NHS Foundation Trust South Tees Hospitals NHS Trust The Newcastle Upon Tyne Hospitals NHS Foundation Trust The Royal Marsden NHS Foundation Trust

#### Section 5 - Doctors

### Section 5 - Trusts worse than average Number of trusts: 14

Barking, Havering and Redbridge Hospitals NHS Trust Colchester Hospital University NHS Foundation Trust East and North Hertfordshire NHS Trust East Sussex Hospitals NHS Trust Hull and East Yorkshire Hospitals NHS Trust Mayday Healthcare NHS Trust Medway NHS Trust Newham University Hospital NHS Trust Queen Elizabeth Hospital NHS Trust The Princess Alexandra Hospital NHS Trust University Hospitals Coventry and Warwickshire NHS Trust Walsall Hospitals NHS Trust West Middlesex University Hospital NHS Trust Whipps Cross University Hospital NHS Trust

# Section 5 - Trusts better than average Number of trusts: 20

Birmingham Women's Foundation Trust Christie Hospital NHS Foundation Trust Clatterbridge Centre for Oncology NHS Foundation Trust Derby Hospitals NHS Foundation Trust Harrogate and District NHS Foundation Trust Liverpool Heart & Chest Hospital NHS Trust Liverpool Womens Hospital NHS Foundation Trust Nuffield Orthopaedic Centre NHS Trust Papworth Hospital NHS Foundation Trust Queen Victoria Hospital NHS Foundation Trust Robert Jones and Agnes Hunt Orthopaedic and District Hospital NHS Trust Royal Brompton and Harefield NHS Trust Royal Orthopaedic Hospital NHS Foundation Trust South Tees Hospitals NHS Trust The Newcastle Upon Tyne Hospitals NHS Foundation Trust The Royal Marsden NHS Foundation Trust University Hospital Of South Manchester NHS Foundation Trust University Hospitals of Morecambe Bay NHS Trust Walton Centre for Neurology and Neurosurgery NHS Trust York Hospitals NHS Foundation Trust

#### Section 6 - Nurses

#### Section 6 - Trusts worse than average

Number of trusts: 17 Barking, Havering and Redbridge Hospitals NHS Trust Barts and The London NHS Trust Chelsea and Westminster Hospital NHS Foundation Trust Ealing Hospital NHS Trust Homerton University Hospital NHS Foundation Trust Mayday Healthcare NHS Trust Newham University Hospital NHS Trust North Middlesex University Hospital NHS Trust North West London Hospitals NHS Trust Northampton General Hospital NHS Trust Queen Elizabeth Hospital NHS Trust Queen Mary's Sidcup NHS Trust Royal Free Hampstead NHS Trust The Hillingdon Hospital NHS Trust The Lewisham Hospital NHS Trust West Middlesex University Hospital NHS Trust Whipps Cross University Hospital NHS Trust

### Section 6 - Trusts better than average Number of trusts: 19

Airedale NHS Trust Birmingham Women's Foundation Trust Brighton and Sussex University Hospitals NHS Trust Chesterfield Royal Hospital NHS Foundation Trust Christie Hospital NHS Foundation Trust Clatterbridge Centre for Oncology NHS Foundation Trust Derby Hospitals NHS Foundation Trust Liverpool Heart & Chest Hospital NHS Trust Liverpool Womens Hospital NHS Foundation Trust North Cumbria University Hospitals NHS Trust Northern Devon Healthcare NHS Trust Papworth Hospital NHS Foundation Trust Queen Victoria Hospital NHS Foundation Trust Robert Jones and Agnes Hunt Orthopaedic and District Hospital NHS Trust Royal Brompton and Harefield NHS Trust Royal Orthopaedic Hospital NHS Foundation Trust Sheffield Teaching Hospitals NHS Foundation Trust The Royal Marsden NHS Foundation Trust Walton Centre for Neurology and Neurosurgery NHS Trust

#### Section 7 - Care & treatment

## Section 7 - Trusts worse than average Number of trusts: 19

Barking, Havering and Redbridge Hospitals NHS Trust Colchester Hospital University NHS Foundation Trust Ealing Hospital NHS Trust East and North Hertfordshire NHS Trust East Lancashire Hospitals NHS Trust Epsom and St Helier University Hospitals NHS Trust Homerton University Hospital NHS Foundation Trust Luton and Dunstable Hospital NHS Foundation Trust Mayday Healthcare NHS Trust Medway NHS Trust North Middlesex University Hospital NHS Trust North West London Hospitals NHS Trust Northampton General Hospital NHS Trust Queen Mary's Sidcup NHS Trust Royal Free Hampstead NHS Trust The Hillingdon Hospital NHS Trust The Princess Alexandra Hospital NHS Trust West Middlesex University Hospital NHS Trust Whipps Cross University Hospital NHS Trust

## Section 7 - Trusts better than average Number of trusts: 22

Birmingham Women's Foundation Trust **Christie Hospital NHS Foundation Trust** Clatterbridge Centre for Oncology NHS Foundation Trust **Derby Hospitals NHS Foundation Trust** Gateshead Health NHS Foundation Trust Liverpool Heart & Chest Hospital NHS Trust Liverpool Womens Hospital NHS Foundation Trust Nuffield Orthopaedic Centre NHS Trust Papworth Hospital NHS Foundation Trust Queen Victoria Hospital NHS Foundation Trust Robert Jones and Agnes Hunt Orthopaedic and District Hospital NHS Trust Royal Brompton and Harefield NHS Trust Royal National Hospital for Rheumatic Diseases NHS Foundation Trust Royal Orthopaedic Hospital NHS Foundation Trust Salford Royal NHS Foundation Trust Sheffield Teaching Hospitals NHS Foundation Trust South Tees Hospitals NHS Trust

The Newcastle Upon Tyne Hospitals NHS Foundation Trust The Royal Marsden NHS Foundation Trust University Hospital Of South Manchester NHS Foundation Trust University Hospitals of Morecambe Bay NHS Trust Walton Centre for Neurology and Neurosurgery NHS Trust

#### Section 8 - Operations and procedures

#### Section 8 - Trusts worse than average

Number of trusts: 15 Barts and The London NHS Trust Basildon and Thurrock University Hospitals NHS Foundation Trust Colchester Hospital University NHS Foundation Trust Heart Of England NHS Foundation Trust Kettering General Hospital NHS Trust Luton and Dunstable Hospital NHS Foundation Trust Maidstone and Tunbridge Wells NHS Trust Medway NHS Trust Queen Mary's Sidcup NHS Trust Royal Free Hampstead NHS Trust Southend University Hospital NHS Foundation Trust West Hertfordshire Hospitals NHS Trust West Middlesex University Hospital NHS Trust Wirral University Teaching Hospital NHS Foundation Trust Worthing and Southlands Hospitals NHS Trust

### Section 8 - Trusts better than average Number of trusts: 21

Barnet and Chase Farm Hospitals NHS Trust Christie Hospital NHS Foundation Trust Clatterbridge Centre for Oncology NHS Foundation Trust East Kent Hospitals University NHS Trust Gateshead Health NHS Foundation Trust Liverpool Heart & Chest Hospital NHS Trust Nottingham University Hospitals NHS Trust Oxford Radcliffe Hospitals NHS Trust Papworth Hospital NHS Foundation Trust Queen Victoria Hospital NHS Foundation Trust Robert Jones and Agnes Hunt Orthopaedic and District Hospital NHS Trust **Royal Berkshire NHS Foundation Trust** Royal Bournemouth and Christchurch Hospitals NHS Foundation Trust Royal Brompton and Harefield NHS Trust Roval United Hospital Bath NHS Trust Sandwell and West Birmingham Hospitals NHS Trust South Tees Hospitals NHS Trust South Warwickshire General Hospitals NHS Trust The Rotherham NHS Foundation Trust The Royal Marsden NHS Foundation Trust York Hospitals NHS Foundation Trust

#### Section 9 - Leaving hospital

### Section 9 - Trusts worse than average Number of trusts: 17

Barking, Havering and Redbridge Hospitals NHS Trust Buckinghamshire Hospitals NHS Trust Colchester Hospital University NHS Foundation Trust Ealing Hospital NHS Trust East and North Hertfordshire NHS Trust East Lancashire Hospitals NHS Trust Mid Essex Hospital Services NHS Trust Mid Yorkshire Hospitals NHS Trust Queen Mary's Sidcup NHS Trust **Roval Bolton Hospital NHS Foundation Trust** Scarborough and North East Yorkshire Healthcare NHS Trust Southport and Ormskirk Hospital NHS Trust University Hospital Of North Staffordshire NHS Trust Walton Centre for Neurology and Neurosurgery NHS Trust Warrington and Halton Hospitals NHS Foundation Trust West Hertfordshire Hospitals NHS Trust Weston Area Health NHS Trust

## Section 9 - Trusts better than average Number of trusts: 22

Birmingham Women's Foundation Trust **Christie Hospital NHS Foundation Trust** Clatterbridge Centre for Oncology NHS Foundation Trust County Durham and Darlington NHS Foundation Trust **Derby Hospitals NHS Foundation Trust** North Tees and Hartlepool NHS Foundation Trust Northumbria Healthcare NHS Foundation Trust Nuffield Orthopaedic Centre NHS Trust Oxford Radcliffe Hospitals NHS Trust Papworth Hospital NHS Foundation Trust Queen Victoria Hospital NHS Foundation Trust Robert Jones and Agnes Hunt Orthopaedic and District Hospital NHS Trust Royal Brompton and Harefield NHS Trust Royal National Hospital for Rheumatic Diseases NHS Foundation Trust Royal Orthopaedic Hospital NHS Foundation Trust Salford Royal NHS Foundation Trust Sandwell and West Birmingham Hospitals NHS Trust South Warwickshire General Hospitals NHS Trust The Newcastle Upon Tyne Hospitals NHS Foundation Trust The Roval Marsden NHS Foundation Trust University Hospital Birmingham NHS Foundation Trust York Hospitals NHS Foundation Trust

#### Section 10 - Overall experience

#### Section 10 - Trusts worse than average

#### Number of trusts: 24

Barking, Havering and Redbridge Hospitals NHS Trust Calderdale and Huddersfield NHS Foundation Trust Colchester Hospital University NHS Foundation Trust East and North Hertfordshire NHS Trust East Kent Hospitals University NHS Trust East Lancashire Hospitals NHS Trust George Eliot Hospital NHS Trust Hereford Hospitals NHS Trust Homerton University Hospital NHS Foundation Trust Maidstone and Tunbridge Wells NHS Trust Mayday Healthcare NHS Trust Medway NHS Trust Mid Essex Hospital Services NHS Trust Mid Yorkshire Hospitals NHS Trust North Middlesex University Hospital NHS Trust North West London Hospitals NHS Trust Queen Elizabeth Hospital NHS Trust Royal Free Hampstead NHS Trust Scarborough and North East Yorkshire Healthcare NHS Trust Southend University Hospital NHS Foundation Trust University Hospitals Coventry and Warwickshire NHS Trust University Hospitals Of Leicester NHS Trust Whipps Cross University Hospital NHS Trust Worthing and Southlands Hospitals NHS Trust

## Section 10 - Trusts better than average Number of trusts: 19

Birmingham Women's Foundation Trust **Christie Hospital NHS Foundation Trust** Clatterbridge Centre for Oncology NHS Foundation Trust Gateshead Health NHS Foundation Trust Liverpool Heart & Chest Hospital NHS Trust Papworth Hospital NHS Foundation Trust Queen Victoria Hospital NHS Foundation Trust Robert Jones and Agnes Hunt Orthopaedic and District Hospital NHS Trust **Royal Brompton and Harefield NHS Trust** Royal Liverpool and Broadgreen University Hospitals NHS Trust Royal National Hospital for Rheumatic Diseases NHS Foundation Trust Royal Orthopaedic Hospital NHS Foundation Trust Salford Royal NHS Foundation Trust Sheffield Teaching Hospitals NHS Foundation Trust South Tees Hospitals NHS Trust Taunton and Somerset NHS Foundation Trust The Newcastle Upon Tyne Hospitals NHS Foundation Trust The Royal Marsden NHS Foundation Trust Walton Centre for Neurology and Neurosurgery NHS Trust