

Risk Rating

Financial risk rating		Actual year-to-date		Annual plan		Forecast outturn	
Metric	Criteria	Actual	Rating	Actual	Rating	Actual	Rating
EBITDA m:	Underlying performance	3.5%	2	7.0%	3.0	6.1%	5
EBITDA, %	Achievement of plan	48.5%	2	99.5%	5.0	87.7%	5
ROA	Financial efficiency	0.1%	2	5.0%	4.0	4.0%	3
I&E surplus	Financial efficiency	-2.3%	1	1.3%	3.0	0.5%	2
Liquid ratio	Liquidity	(4.8)	2	(1.4)	2.0	(4.9)	2
Weighted Average			1.8		3.5		3.3
Financial Criteria							
	Underlying Performance		2		3		5
	Achievement of Plan		2		5		5
	Financial Efficiency		1		3		2
	Liquidity		2		2		2
Overriding rules							
		Actual	Max Rating	Actual	Max Rating	Actual	Max Rating
	Plan submitted on time	YES		YES		YES	
	Plans submitted complete and correct	YES		YES		YES	
	PDC dividend paid in full	YES		YES		YES	
	Lowest ranked metric a '1'?	NO		NO		NO	
	One financial criteria '1' or '2'	NO		NO		NO	
	Two financial criteria '1' or '2'	NO		NO		NO	
	Two financial criteria at '1'	NO		NO		NO	
Overriding rules rating			0		0		0
Overall Rating			2		3		2

Current Risk Ratings:

Weight	5	4	3	2	1
10.0%	11%	9%	5%	1%	<1%
25.0%	<=15%	<=30%	<=50%	<=100%	>100
20.0%	6%	5%	3%	-2%	< -2%
20.0%	3%	2%	1%	-2%	< -2%
25.0%	10	5	0	-5	<-5
100%					

Condition for Override	Maximum rating given overriding rules
NO	3
NO	3
NO	2
YES	2
YES	3
YES	2
YES	1