

ITEM: 3

Meeting: Trust Board
Date: 16 April 2008

Title: Estate Strategy 2008-2014

Executive Summary: The attached document is the draft Trust Estate Strategy. It is brought to the Trust Board for approval.

The priorities identified in the strategy and to be delivered are;

- i. Opening of the DTC
- ii. Redevelopment and expansion of maternity services
- iii. Opening of the new Paediatric ED
- iv. Improving the environment to help reduce HAI
- v. Reducing backlog
- vi. Improving H&S compliance
- vii. Improving utilisation of the estate

The document has been prepared to support the delivery of the Trusts strategic aims outlined in the Integrated Business Plan and uses data from a 6-facet survey carried out in 2007 to support the proposition that investment is needed to improve current accommodation used to deliver maternity services.

The document does not outline the options for investment, but does provide an assessment of a 'do minimum' programme of refurbishment to address backlog maintenance issues with a provisional cost identified at £23m. The strategy will inform future investment decisions.

As the needs of the organisation changes over time, so the Strategy will need to be amended and tested to ensure that the estate remains fit for purpose. An annual refresh of the document is recommended to ensure it remains congruent with the Integrated Business Plan.

Action: The Board is asked to approve the Estate Strategy

Report from: Philip lent – Director of Facilities

Sponsor:

Financial Validation	Name of finance officer
Lead: Director of Finance	Not Applicable

<p>Compliance with statute, directions, policy, guidance</p> <p>Lead: All directors</p>	<p>Reference:</p> <p>Trust Integrated Business Plan</p>
<p>Compliance with Healthcare Commission Core/Developmental Standards</p> <p>Lead: Director of Nursing & Clinical Development</p>	<p>Reference:</p> <p>Not Applicable</p>
<p>Compliance with Auditors' Local Evaluation standards (ALE)</p> <p>Lead: Director of Finance</p>	<p>Reference:</p> <p>2.Financial Management-level two; 2.3.1</p>
<p>Evidence for self-certification under the Monitor compliance regime</p> <p>Lead: All directors</p>	<p>Compliance framework reference:</p> <p>Appendix C3 Board Statements</p>